

**QUESTIONS FOR VINCENT HOLMES, CEO SERVICE INTEGRATION BRANCH  
JULY 6, 2016**

- 1) What is the status of juvenile reentry efforts in Los Angeles County?
- 2) Since the release of the report on juvenile reentry in Los Angeles County has there been a follow-up as to what is working, what is not working, and what gaps need to be filled in terms of reentry?
- 3) How are we measuring recidivism at this point in time in Los Angeles County and what is the juvenile recidivism rate?
- 4) What has been the impact of the day reporting centers in LA County?
- 5) Do we currently have a comprehensive County-run strategy to address gang intervention and prevention? It is estimated that gang affiliation among juvenile probationers exceeds 50% of the total population.
- 6) The vision of the Service Integration Branch states (SIB) "The vision of the Chief Executive Office's Service Integration Branch (SIB) is to develop the leadership, planning, data, and capacity for achieving the Board of Supervisor's direction for delivering services to children and families in a seamless fashion. SIB's mission is to: support and coordinate collaborative policy development; assist County departments with integrating service delivery systems; and help provide children and families with needed information.

SIB supports the commitment of the Board to achieve the following strategies for children and families well-being in Los Angeles County by: 1) developing and implementing client-centered approaches for integrated services; 2) promoting information sharing; 3) increasing cost avoidance strategies that yield improved service outcomes; 4) enhancing partnerships with community-based organizations; and 5) maximizing existing resources and program effectiveness through program evaluation and improved data management.

Please explain how the above vision is accomplished.

- 7) Does the SIB have a process to determine how client centered approaches, information sharing, improved service outcomes, enhanced partnerships with cbo's, and maximized resources through program effectiveness evaluation and improved data management are achieved? Please describe.
- 8) Is Probation included under the children and families umbrella of SIB and the SIB units? Adults and juveniles?

- 9) How are the client centered approaches and strategies to carry out the SIB vision developed and evaluated?
- 10) Are there currently Corrective Action Plans and Strategies in place? How are they implemented, evaluated and revised?
- 11) How is the updated data utilized to improve services and outcomes for Probationers and assure compliance and effectiveness?
- 12) Are strategies, findings and corrective action plan implementations reported to any citizen oversight bodies or to the Board of Supervisors?
- 13) Who has oversight responsibility of strategic and/or corrective action plan findings, recommendations, implementation of adopted recommendations and evaluating outcomes?
- 14) How is this process maintained in an ongoing comprehensive manner to assure the appropriate actions are implemented and findings addressed?
- 15) Are intervention strategies or corrective action plans generated by SIB or by BOS directive?
- 16) What improvements or changes of oversight would the SIB recommend?
- 17) Based on your website, the SIB's *Integrated Services and Partnerships Unit* supports the implementation of place-based partnerships involving County and non-County partners with the purpose of improving outcomes for children and their families through an integrated system of services and non-service supports. Do you consider "children and families" to include juveniles and adult family members on probation? If so, what is the role of the SIB with respect to youth and families involved in Probation?
- 18) What interaction does the SIB with the Office of Child Protection?
- 19) What is the ECC currently doing to improve outcomes for probation youth? Does the ECC work with LACOE and Probation to foster and expand best practices?
- 20) Does the SIB interact with any agencies that provide informal or formal oversight over the Probation Department?

- 21) In its Transition Age Youth Report, the SIB noted:

“Many County departments play important roles in the Countywide juvenile justice system, including the Sheriff, District Attorney, Public Defender, Juvenile Courts and Probation Department. In addition to arresting and trying juveniles accused of crimes, County government programs also provide prevention, detention and rehabilitation services for youth who get caught up in the juvenile justice system.”

What role does (or could) the SIB play in ensuring that these County government programs charged with providing prevention, detention, and rehabilitation services for youth in the juvenile justice system fulfill their obligations? Does the SIB provide – or have the capacity to provide – any type of formal or informal oversight over the provision of prevention, detention, and rehabilitation services for Probation youth by County government programs?

- 22) Please provide an example of any work the SIB has done that has led to programmatic or policy changes affecting children and families involved in the Probation system.
- 23) How, in your opinion, might collaboration between County and non-County partners be strengthened to improve outcomes for children and families involved in Probation?
- 24) How, in your opinion, might oversight efforts over the Probation Department be strengthened?